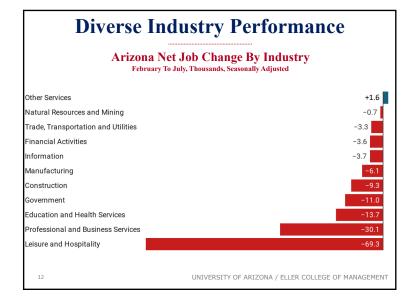
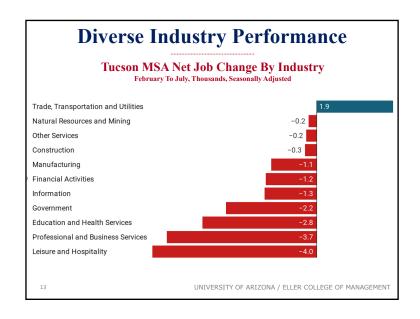
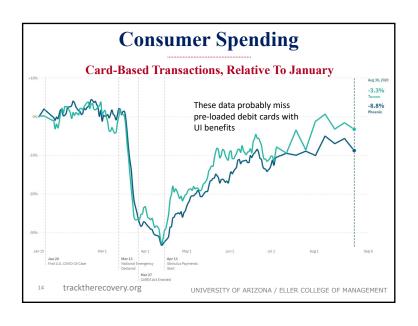
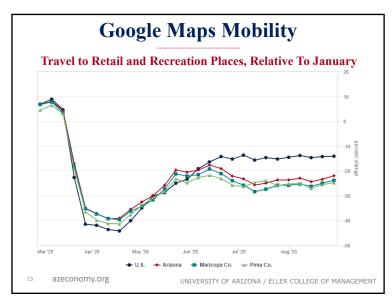


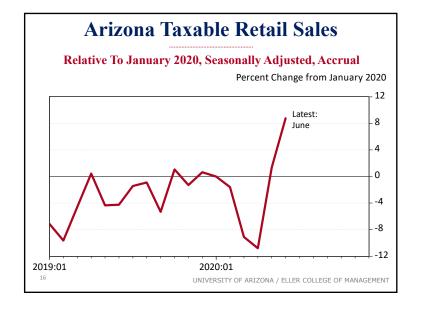
Arizona Jobs Rising Nonfarm Payroll Jobs, Seasonally Adjusted				
	April	May	June	July
Flagstaff	-20.1	-18.9	-17.4	-18.5
Lake Havasu City-Kingman	-14.7	-10.0	-7.5	-7.3
Phoenix	-9.8	-8.1	-5.6	-5.6
Prescott	-7.3	-3.5	-1.5	-2.6
Sierra Vista-Douglas	-6.6	-2.3	-1.2	0.3
Tucson	-8.7	-6.4	-3.2	-4.0
Yuma	-10.4	-7.9	-7.6	-4.8
Arizona	-9.9	-7.8	-5.2	-5.2
U.S.	-14.5	-12.7	-9.6	-8.4
11	UNIVERSITY OF ARIZONA / ELLER COLLEGE OF MANAGEMENT			

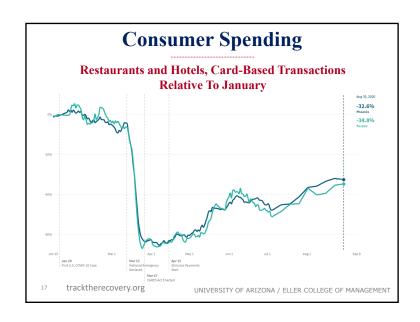


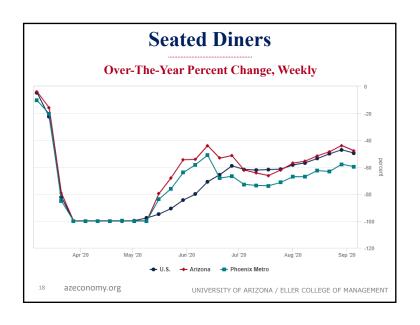


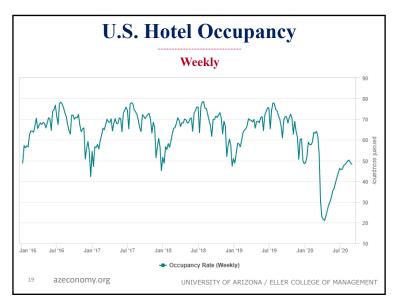


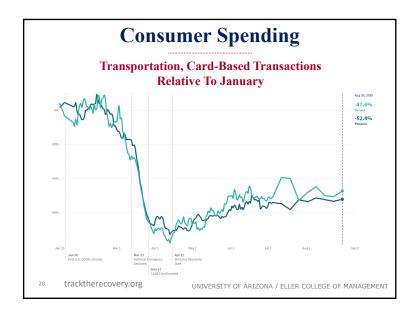


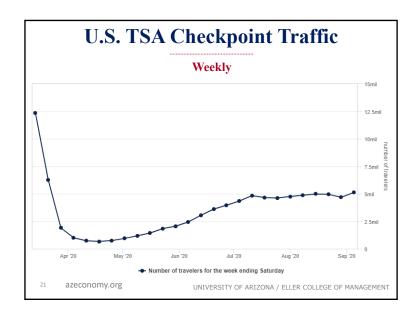


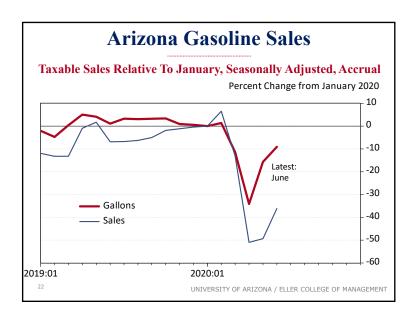


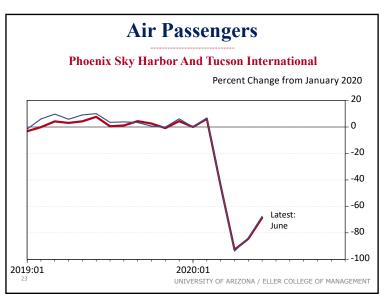












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Arizona, Phoenix, and Tucson Outlook

- ► A solid recovery continues, with gradual improvement
 - ► Assuming the latest virus surge is contained and no resurgence in the fall/winter
- ► Arizona jobs return to pre-pandemic levels in mid-2021
- ► Personal income growth is modest this year and next
 - ▶ Driven by the federal fiscal policy injection and withdrawl
- ► Population growth slows modestly this year and accelerates modestly next year

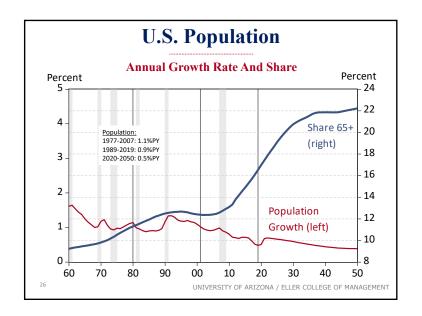
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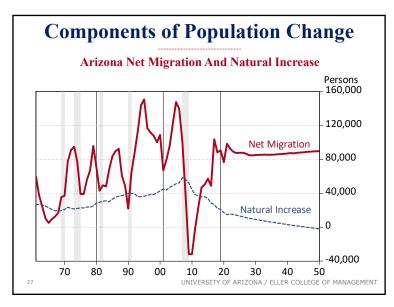
Long-Run Outlook

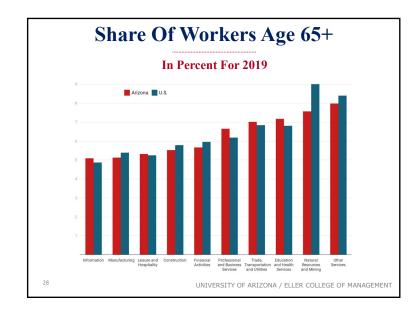
- ► No assumptions on long-term impacts of COVID-19
- ► Demographic change means slower growth in the major aggregates
 - ► Compared to prior 30 years
 - ▶ Population, jobs, personal income, sales
- ► Innovation remains key, which makes education an important factor

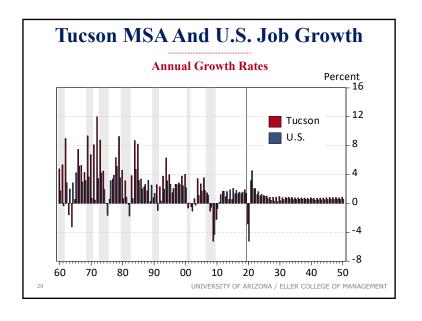
25

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COVID-19 Long-Term Impacts? ▶ The longer the pandemic lasts, the more lasting will be the impact **▶** Migration flows ▶ Movement out of high-cost metropolitan areas in the west? ► Arizona might benefit from relatively low cost of living ▶ Will firms scale pay to cost of living for remote workers? ▶ Will this boost innovation in Arizona? **▶** Commercial real estate ▶ Remote work impacts office market? ▶ Online sales reduce demand for retail space and increase warehouse activity ► Residential real estate ▶ Shift further from city center? ▶ Shift in mix of single family versus multi family? ► Automation UNIVERSITY OF ARIZONA / ELLER COLLEGE OF MANAGEMENT

Key Takeaways ■ Uncertainty dominates the outlook The pandemic will impact the outlook, particularly in the near term The Arizona economy has recovered (so far) faster than the U.S. and many states In part because the initial decline was less severe The outlook calls for the state to reach pre-pandemic levels in mid-2021 The long-run outlook remains positive Arizona is likely to outpace growth for the nation and most states Investments in education will be key to driving innovation Innovation is the main driver of long-run improvement in the state's standard of living











